IT Plan 2005-2007

Goal	Reason	Implementation	Progress
Replace selected Cisco	"End-of-Scale" and "End-of-Life"	The campus still has 15 of the	TIS: In Progress. Currently we are evaluating what
5500 building switches	announcements have been made by Cisco	unsupported 5500 series Cisco	devices to purchase to maximize usage and best fit
		switches in production on	into the campus network.
		campus. While they are	
		functioning and Stout has spares	
		available, the switches need to be	
		replaced with supported devices.	
Replacement of entire	Stout's current wireless Network operates	Summer 2005	TIS : Completed. Entire wireless network has been
Stout wireless network	under the 802.11b standard which provides		replaced with new 802.11g access points that can
with 802.11g standard	11MB of transmission capacity. The "g"		provide up to 54Mbps speeds. There are still a few
devices	standard will provide 54MB, increasing the		areas to improve which are being addressed as
	capacity by a factor of four. The new devices		reported by faculty/staff and students.
	will also support 802.11a & 802.11b		
Monitor capacity/speed	All faculty/staff/students depend upon the	Continually monitor campus	TIS : Ongoing. The Internet connection is constantly
of the off-campus	internet and the world wide web for much of	internet traffic to fulfill campus	monitored for bandwidth usage. When we approach
internet connection.	the information they require. The internet and	needs.	maximum bandwidth utilization, the traffic is
Currently the capacity is	the web are commodities that must be		analyzed for types of content and priority is set
80MB total.	available and sufficiently robust to support		accordingly or more bandwidth is purchased.
	the needs of everyone.		
Replace traffic shaping	The current Net Enforcer device is running at	Fall 2005	TIS: In Progress. Currently analyzing various
appliance	capacity with our 80Mb internet connection.		products. As this type of equipment is > \$25000, this
	This device is imperative to controlling UW-		purchase will need to go through the State bidding
	Stout traffic to ensure academic and distance		process.
	educational materials/courses are delivered.		
Upgrade/migrate Datatel	The current Datatel machine was purchased	Summer "05	TIS : In Progress. Most of the equipment for the
HW.	in August of 1999. It has since undergone		Datatel conversion has been purchased. Additional
	four hardware upgrades. Many new users and		equipment will be needed during the conversion from
	functions have been added, as have		the Unidata database engine to Microsoft SQL.
	significant amounts of data. No additional		
	hardware upgrades are available for the		
	current machine. It has been "maxed out."		
	This also provides an opportunity to change		
	platforms from a Unix/Unidata environment		

	to a Windows/SQL environment.		
Datatel R18	R18 will provide a new architecture for a distributed environment where the Colleague application and the database will be housed on separate servers.	Summer 2005	TIS: In Progress. Hardware has been purchased and the I-Team has been re-formed to help with the implementation phase. Target date for conversion is June 2006.
Migrate Datatel Unidata database to Microsoft SQL database.	Our Datatel student information system currently runs on IBM's Unidata database. We would like to migrate to Microsoft's SQL database to take advantage of technical skills in-house and in the marketplace and leverage the more "open" database.	Summer 2007	TIS : Pending migration to R18 on Unidata and Windows. Target date for completion is June 2007.
Implement Datatel's User Interface (UI)	With R18, the termincal/Netterm interface will be obsolete. As part of our beta R18 implementation we will migrate all users to Datatel's Graphic User Interface (available as a client or via the web in a browser).	Summer 2005	TIS: In Progress. See Datatel R18 conversion above.
Implement Web Access 3.0.	Upgrade access stout to Datatel's new webadvisor3.0. This will be the first "face lift" for Access Stout since we rolled it out in the spring of '00.	Summer 2005	TIS : In progress. Currently testing application and will implement with the R18 conversion of Datatel.
Upgrade to informatica 7.0 to utilize new tolls to build, deploy and manage our Data Warehouse architecture.	UW system FASTAR implementation	An implementation is planned sometime for summer 2005.	TIS : Complete. New tools were loaded Summer 2005.
Hyperion (formerly Brio) 8 upgrade and implementation to the Brio portal technology to support web-based application services available with this tool.	UW system FASTAR implementation.	An implementation is currently underway migrating current queries to the new release and using UW-System IAA for authentication.	
Stout web server migration	Migrate web application on the stout web server from php/mySQL to ASP and Microsoft SQL.	Summer 2005	TIS: In Progress. Awaiting organizational changes within the Chancellor's division concerning the hiring of a new CIO and web reporting lines and roles.
Web server content management system	Purchase and implement a course management system for the Stout web server.	Summer 2006	TIS : Analysis. A team has been formed and has looked at several product demos.

E-Scholar portal course linking	Enhance the course delivery tool in the e-scholar portal to support" course linking" (i.e. allowing instructors to manage multiple sections of the same course or undergrad/grad sections of the same course as a single course).	Summer 2005	TIS: Development terminated. All development of the e-scholar system has been terminated. D2L has been selected as the course delivery system for the campus. The system will be kept operational until Fall 2007.
e-scholar portal online testing tool	Enhance the course delivery tool in the escholar portal to include an online testing tool.	Fall 2005	TIS: Development terminated. See e-scholar above.
Build a financial aid portal.	Automate and simplify the process of applying for and receiving financial aid. Make FA and AR information and processes available to students and staff (FA Counselors).	Begin in fall of 2003, assuming a high priority is agreed upon.	TIS: On hold
Explore and recommend an electronic signature product for use by the campus.	The university is moving toward a digital campus concept. When routing forms electronically, the form/document, etc., can be tracked using computers and handled less, providing efficiencies in many processes.	Evaluate signature packages by selected members of the campus community for usability in the university environment. The solution will then be provided to campus users with signature authority. This is not yet available.	TIS: Continued. The e-commerce team has been reconvened to look at prior recommendations for validity and possible new implementations.
Breeze 5 upgrade	Upgrade Breeze to Macromedia's latest version, version 5, which includes significant feature and interface enhancements.	Summer 2005	TIS : In Progress. Possible upgrade will be performed Summer 2006 depending on need.
Breeze and UW-System	Awaiting decision on if/how to support other UW-System schools on our Breeze implementation.	Fall 2005	TIS: In Progress. UW-Stout and UW-System did not come to terms for this application to be provided as a system wide utility. Further purchases will most likely be limited since the D2L adoption will be replacing the e-scholar system.
Facilitate the replacement of faculty/staff computers thereby ensuring that everyone has relatively new and efficient computer equipment. Possibly reduce the size	Faculty/staff cannot work efficiently with old, slow computing equipment. As we near full implementation of the Laptop	Allow faculty/staff the opportunity to purchase a new computer every third year by providing matching money from the Chancellor. Maintain a watch on general	TIS: Ongoing. This process has been approved again for 102 personnel. ASLS: 193 computers were purchased university-wide through the computer cost share program during 2004-2005. TIS: While use has not been diminishing, laptops are

of general purpose access labs.	program, most students at Stout will have a laptop. Will the general access computer lab still be necessary?	access lab traffic and determine when the general access computer lab may no longer be needed.	provided to most students and there is duplication of provided computing. Look for serious downsizing of the general access lab.
Replacement of Stout email servers.	The Stout email servers are out of warranty with performance deteriorating. The email servers deliver on average 175,000-225,000 emails daily.	Summer 2005	TIS: Complete. All Faculty/staff and student email servers were replaced during the summer of 2005 without any downtime. In addition, the data storage for all email and student storage was replaced at the same time with email quotas increasing to 200MB for faculty/staff and 100MB for students from 100MB and 30MB respectively. Student data storage was also increased from 70MB to 100MB.
Continue campus-wide Key server software license Management System	A software license management system allows a number of users to share software licenses, perhaps negating the necessity to purchase copies for each individual users. However, it sill only supports the licensed number of users simultaneously, denying access to any additional users over the maximum number. The possibility exists to open software use from the key server to professional staff.	Implementing a key server is technically, relatively simple but logistically challenging. A great deal must be understood regarding the environment into which it is placed in order to maximize its utility. There needs to be a precise understanding of who needs to use what software and when, as well as, established priorities when conflicts in use do exist.	TIS: Ongoing. All needed licensing has been purchased to utilize the keyserver for students. Due to under utilization to this point, use may be extended to enable usage to staff.
Implement Additional Network Security.	Continue to enhance UW-Stout security practices to protect against viruses, worms and spam e-mail via the use of software such as Norton and IHateSpam and other utilities.	Current and ongoing.	TIS: In Progress. Security is and for the foreseeable future will be a high priority. New threats are discovered almost daily and must be guarded from along with complying with governmental directives.
Backup system	Our current backup system for the campus e-mail, lab servers and data storage is running at capacity 140hrs/week. An upgrade or a new backup system needs to be purchased to adequately protect the campus in the event of failure. We currently employ two different units to complete backups for the week.	Summer 2005	TIS: Complete. A new backup system was purchased and installed during the summer of 2005.
Implement document imaging solution	The campus direction to a paperless environment would be greatly benefited with imaging. Increased productivity by not filing,	Summer 2005	TIS : In Progress. The Business Office, Financial Aid Office, Registration and Records are using the system with Purchasing due for implementation.

Information Portal	retrying and re-filling paper documents would be realized. Imaging would decrease the need for physical storage of paper documents. Imaging software has the capability of retrieving documents associated with a student to staff ID displayed on a Datatel screen. Workflow capabilities to automate business processes will be included in an imaging package. ImageNow has been selected.	Summer 2005	ASLS: Financial Aid, Registration & Records, curriculum, and Accounting Services offices have implemented the imaging system. Procurement and Materials Management, Human Resources and Vice Chancellor's Office, ASLS have begun the planning process with implementation scheduled to be complete by March 2006. Stage three offices scheduled, with a target implementation date of summer 2006 include: Admissions, Physical Plant, Research Promotion Services, Chancellor's Office, and Graduate School. An Imaging System Users group was established in January 2006. This group has representation from all offices scheduled to implement through Phase 3. The group's goals and objectives are: Facilitate optimum use of the imaging system for the campus, including e-approval; serve as a forum for information sharing, discussion, and resolution of issues/conflicts relating to access, security, use priorities, and other related ImageNow issues; provide recommendations for enhancement and improvement of the imaging system, including budgetary considerations to the Vice Chancellor. TIS: In Progress. A group has been formed looking at
miomanon i oran	information/report portal that consolidates all university data to a single location accessible form the UW-Stout website.	Summer 2000	types of data to disseminate. BPA : A list of data to be included on the portal has been identified and an organizational scheme has been developed. The group is in the process of developing a list of software needs.
Lifetime Alumni email system	Provide lifetime email accounts for all graduates. Desirable to integrate into the existing email processes.	Fall 2005	TIS : In Progress. Servers have been purchased and installed. Graduates are being loaded onto the system and the approximately 54,000 accounts should be completed by spring break 2006.

Academic Plan 2005-2010

Implementation Plan	Responsible	Timeline	Progress
College of Arts and Sciences Master of Fine Arts: entitlement to plan pending UW System approval	Susan Hunt		CAS: Ron Verdon began preparation of preliminary materials for permission to plan the Master of Fine Arts in 2001-2002. At a meeting of the department, the Department of Art and Design requested in the 2003-2004 academic year that the initiative be tabled and not pursued at that time due to turnover in the department.
			While several positions are advertised for the spring semester, the majority of hiring for retirement replacements has now been completed and those people are progressing toward tenure. The materials prepared by Ron Verdon have been reviewed and updated. The Entitlement to Plan approval request will go before the current faculty in the Spring semester.
B.S in Applied Social Science: Stage 1: entitlement to plan pending UW system	Richard Tyson	Approval Spring 2006	CAS: This Entitlement to Plan is awaiting approval from UW System.
B.S in Applied Social Science: Stage 2: Authorization to implement plan	Richard Tyson	Spring 2006	CAS: Phase 2 is pending approval of Phase 1. Applications have been solicited for candidates who may provide coursework and other input into the development and implementation of a program for Applied Social Science; currently, the only applicant is an economist. Departmental members are in continuous discussion about how this program may progress, and have electronically searched for related programs as to structures, purposes, and target groups for ideas. One curriculum development grant was sent forward for funding to give some time and resources for its development, which may be somewhat premature.
B.S in Professional Studies: Stage 1: entitlement to plan approved by UW System	Raymond Hayes	Summer 2005	CAS: Approval for the Entitlement to Plan was granted in Fall, 2005.

B.S in Professional Studies: Stage 2: Authorization to implement plan	Raymond Hayes	Spring 2006	CAS : Program development is currently on hold pending the outcome of other program proposals.
Submajor Materials Science, concentration in the B.S in Applied Science	Forrest Schultz	Discussion Spring 2006	CAS: Implemented for Fall of 2005.
Nanotechnology, concentration in the B.S. in Applied Science	Forrest Schultz	Discussion Spring 2006	CAS : Has entered approval process, and was on the agenda for the December 20, 2005, APSCI Program Meeting.
College of Human Development M.S. Food Packaging Request for entitlement to plan	Carolyn Barnhart	Submitted Fall 2006	CHD : Both the Food & Nutrition and Packaging program are recruiting for expertise aligned with food packaging and food engineering. Upon filling these vacancies in fall of 2006, an entitlement to plan will move forward.
B.S. Golf Enterprise Management Stage 3: Implementation	Tom Franklin	Spring 2006	CHD : Stage 3 is completed and the major was approved by the Board of Regents to begin spring 2006.
Submajors Culinary Science, concentration in B.S. in Food Systems and Technology Request for entitlement to Plan	Carolyn Barnhart	Fall 2006	CHD: Meetings have been scheduled for February with one of the country's top Culinology program at Clemson University. Carolyn Barnhart will visit them and we will pursue development of a proposal for a Culinary Science program during spring and summer 2006.
College of Technology, Engineering & Management B.S. in Electrical and Computer Engineering Stage 1: request for entitlement to Plan to be submitted	Don Olson	Fall 2005	CTEM: Spring 2006: Request for Entitlement to Plan in progress. Spring 2006: Visits to other institutions offering Computer Engineering in prog Spring 2006: Authorization to Implement Plan in progress Spring 2006: Validation from external ad-hoc advisory committee in progress. Fall 2006: Targeted implementation
B.S. in Information and Communication Technologies Stage 1: entitlement to Plan submitted	Len Bogner	Fall 2005	CTEM: Entitlement to Plan completed.
B.S. in Information and Communication Technologies Stage 2: Authorization to implement submitted	Len Bogner	Fall 2005	CTEM: Authorization to Implement Plan completed. Course development in progress for delivery in Fall, 2006.

B.S. in Plastics/Polymer Engineering Stage 1: request for Entitlement to Plan to be submitted	Pete Heimdahl	Fall 2005	CTEM: Spring 2006: Request for Entitlement to Plan in progress. Sprint 2006: Visits to other institutions offering Polymer Engineering in prog Spring 2006: Authorization to Implement Plan in progress Spring 2006: Validation from external ad-hoc advisory committee in progress. Summer 2006: Course development. Fall 2006: Targeted implementation
M.S. Information and Communication Technologies Stage 1: Entitlement to Plan approved by UW system	Steve Schlough and Len Bogner	December 2005	CTEM: Completed
M.S. Information and Communication Technologies Stage 2: Authorization to Implement to be submitted	Steve Schlough and Len Bogner	Spring 2006	CTEM: Completed
M.S. Information and Communication Technologies Stage 3: Implementation planned	Steve Schlough and Len Bogner	Fall 2006	CTEM: Completed
Submajors B.S. in Engineering Technology new concentrations in:	Scott Springer	Spring 2006	CTEM: Program revision in progress for Spring 2006 campus approval.
B.S. in Engineering Technology new concentrations in: Computer Engineering	Scott Springer	Fall 2006	CTEM: In progress

 Electrical Engineering Industrial Engineering Biomedical Instrumentation Logistics Engineering Management Implementation plan B.S. in Packaging new concentration in: Medical Device/Health Care Packaging Campus approval plan 	Ken Neuburg	Spring 2006	CTEM: In progress
B.S. in Packaging new concentration in: Medical Device/Health Care Packaging Implementation plan	Ken Neuburg	Fall 2006 (pending additional resources)	CTEM: In progress
B.S. in Engineering, B.S. in Packaging, B.S. in Graphic Communications Management, B.S. in Information Technology Management, M.S. in Management Technology new concentration in: Logistics Engineering Management Campus Approval plan	Scott Springer, Tom Lacksonen, Ken Neuburg, Carol Mooney, Gene Gutman	Spring 2006	CTEM: Validation by external industry ad-hoc advisory committee in progress and proceeding as planned
B.S. in Engineering, B.S. in Packaging, B.S. in Graphic Communications Management, B.S. in Information Technology Management, M.S. in Management Technology new concentration in: Logistics Engineering Management Implementation plan	Scott Springer, Tom Lacksonen, Ken Neuburg, Carol Mooney, Gene Gutman	Fall 2006	CTEM: In progress pending campus approval
B.S. in Engineering Technology, B.S. in Applied Science new concentration in: Nanotechnology Program development plan	Scott Springer and Forrest Schultz	2005-06	CTEM: Program plan was developed in Summer of 2005. Once approved by the APSCI, the plan is for Engineering Technology to adopt the concentration.
B.S. in Engineering Technology, B.S. in Applied Science new concentration in: Nanotechnology Curriculum approvals	Scott Springer and Forrest Schultz	2006-07	CTEM: Summer of 2006 and Fall of 2007 are the timeframes for development of four new nanotechnology courses. Steve Nold, Rajiv Asthana, and Forrest Schultz have submitted a curriculum incubation proposal to fund these activities. It was recently recommended they receive \$15,000 for this purpose.
B.S. in Engineering Technology, B.S. in	Scott Springer and Forrest Schultz	Fall 2007	CTEM: Engineering Technology is planning to

Applied Science new concentration in: Nanotechnology Implementation plan			implement this once the APSCI concentration is approved. This plan makes sense given our current approval plan on campus.
B.S. in Management-program revision of B.S. in Industrial Management new concentrations in: Business, Industrial, and Service Management Implementation plan	Wendy Dittmann, Stan Johnson, Donna Stewart	Fall 2006	CTEM: Completed
B.S. in Retail Merchandising and Management new concentration in: Operations Management and in Buying/Merchandising Implementation plan	Kathy Maglio	Fall 2006	CTEM: In progress
New minor and New concentration in: Information and Communication Technology Implementation plan	Steve Schlough and Len Bogner	January 2006	CTEM: Completed
School of Education M.S. in Early Childhood Stage 1: Planning to begin	Marian Marion	Spring 2006	SOE: In planning stage
B.S. in Science and Technology, dual certification program Stage 1: Planning to begin	Laura McCullough and Brian McAlister	2005-2006	CAS: Brian McAlister and Laura McCullough met several times and wrote a curricular incubation proposal to assist them in moving forward on this item and creating an Entitlement to Plan. It was recently recommended that they receive funding of \$10,000 for this purpose. Laura is now a member of the Tech Ed Advisory Board and has invited Brian McAlister to be on the Advisory Board for science education. They have met with the Dept. of Public Instruction already and they are interested in this possibility.
Submajors Reading Teacher Certification, online certification Implementation plan	Carolyn Heitz	Spring 2006	SOE: At Graduate Curriculum committee
Science Education, concentration in the B.S. in Applied Science	Laura McCullough	Spring 2006	SOE: Completed. CAS: The concentration is up and running and Laura has

Implementation plan			begun recruiting students into the program. Two students have already changed into this program, and there are about half a dozen more who are interested. Laura was unable to begin recruiting until the fall semester had begun, since approval of the program came in the summer. All of the SCIED courses were approved by the CIC in November, and the first is being offered in Spring 2006. Laura held an informational session in October, and had press releases and articles in the <i>Stoutonia</i> , <u>Dunn County News</u> , and several Stout websites. Laura feels the concentration is moving along well and looks forward to being able to recruit more strongly for the 2006-2007 academic year.
Early Childhood through Middle Childhood Certification Implementation plan	Don Platz	Spring 2006	SOE: Ready for implementation
Director of Special Education and Pupil Services Certification Implementation plan	Jackie Weissenburger	Spring 2006	SOE: In planning stage
Graduate Certificate in E-Learning and Online Teaching Implementation plan	Joan Vandervelde and Donnis O'Connor	Spring 2006	SOE: In development stage
Biology Teaching Minor Implementation plan	Laura McCullough	Spring 2007	SOE: In development stage. CAS: Laura has approval from the Biology department to move forward on this; a biology faculty member has agreed to work with her on creating this minor. She plans to get a proposal to DPI in the spring, and to work on getting Stout approval in the spring semester.
Technology Coordinator, concentration in the M.S. in Information and communication Technologies Implementation plan	Debbie Stanislawski	Spring 2007	SOE: In development stage
Convert B.S. CTE program to online format	Juli Taylor	Fall 2006	SOE: In development stage

2005-07 University Priorities

Priority A: Polytechnic

Action Plan:	Responsible:	Timeline:	Progress
Establish steering group, hold stakeholder focus groups, finalize proposal	Chancellor or designee	Feb 2006	Chancellor: Steering group appointed 12/14/05. Recommendations due by mid to late March 2006.
Develop proposal for designation as polytechnic institution for the Board of Regents	Chancellor or designee	July 2006	Chancellor: Waiting for recommendations from steering group.
Expand program array on WTCS campuses	Provost	Fall 2006	CTEM: BS in Management and BS in Information and Communication Technologies are intended to expand program offerings on WTCS campuses. Discussions are under way to offer Manufacturing Engineering at NWTC.
Create a more integrated marketing approach to leverage the polytechnic mission and better market career opportunities	Exec Dir Univ Relations & Exec Dir Enrollment Services	Fall 2006	Development: Focus groups have been discussed and marketing firms talked with. Focus groups and a Polytechnic Committee will be used to aid in the design of the marketing approach. Enrollment: RFP on marketing in progress.
Conduct site visits to polytechnic institutions and invite people from polytechnic institutions to UW-Stout	Provost	Spring 2006	CTEM: The development plan for the proposed BS in Plastics/Polymer Engineering and the Computer Engineering programs call for site visits. Steve Schlough visited Arizona State University.
Review and update of e-communications report: accomplishments and recommendations	Original team	March 2006	Original Team : Received the charge on 1/5/06 so there is no progress yet.

Priority B: Curricular Incubation Center

Action Plan:	Responsible:	Timeline:	Progress
Develop a written proposal that includes a process to evaluate proposals from faculty/staff for program development ideas. Establish a dialogue with WTCS in the process.	Provost	December 2005	Provost: Completed. Several projects funded for spring semester. Nanotechnology and Information/Technology Management are two program areas funded by both the Curricular Incubation grant (UW-Stout) and the COBE initiative (UW-System) that are collaborative with the Wisconsin Technical College System as well as within UW-Stout program areas. Nearly all of the Curriculum proposals included faculty from multiple disciplines or program areas. Examples include computer science and art (digital environments): physics and teacher education (science education): psychology, biology and several other disciplines (neuroscience) and math, science and engineering (nanotechnology). Any of those could be considered a program cluster.
Develop a process to streamline curriculum development (charge from Chancellor)	Senates	December 2005	FS: 1. CIC is reviewing their process to look for efficiencies; report to be presented to the Senate at the first meeting of the spring semester. 2. The Senate reviewed the steps in the overall process and determined they are all required. 3. The main reasons for the lengthy approval process are: not following recommended formats, not following approved procedures, not coordinating with the various committees meeting dates. 4. All information is on the Provost's website. The Provost's Office is working on putting all agendas and proposals in standard format (PDF) 5. Formats and procedures should be reviewed with department chairs, program directors and associate deans. 6. Image Now will make it easier to

			retrieve approved courses and programs.
Identify at least two clusters of programs for potential collaboration	Provost with Provost's Council	December 2005	Provost: Completed. Several projects funded for spring semester. Curricular Incubation Center proposals approved, see Attachment 3 CTEM: Development of Nanotechnology related curriculum will require interdisciplinary collaboration between faculty in Applied Science, GCM, Packaging, and Engineering Technology. Both Plastics/Polymer Engineering and Computer Engineering will seek collaboration with other UW institutions. The new BS in Information and Communications Technologies is designed for collaboration with WTCS technical colleges. The new minor in Organizational Quality and Leadership in Vocational Rehabilitation is a collaboration between the Business Department, OCM Department and Vocational Rehabilitation Dept.
Identify new program(s) to incubate and direct resources toward program development	Provost	January 2006	

Priority C: Culture of Affirmation

Action Plan:	Responsible:	Timeline:	Progress
Identify best practices (internal and external) of teaching, learning and engagement which are to be shared campus-wide	Director, Teaching and Learning Center	Fall 2005	Provost: Completed TLC: Showcase event on August 29, 2005. The Teaching and Learning Center Board, in cooperation with the Office of Budget, Planning and Analysis, has begun a research project whose goal is to determine those practices which UW-Stout students

	find effectively engage them in learning. A four phase study will be conducted: 1. A small number of indepth student interviews will be conducted that focus on the experience of being engaged. Each student will participate in 2 interviews. The purpose of this phase is to ground the study in student perspectives of what it means to be engaged (as compared with a literature based approach to engagement). 2. The results of the interviews will be used to develop a survey about engagement and instructional techniques that engage students that will go to a wider audience. The purpose of this phase is to acquire knowledge about student engagement at Stout that is recognizable to the Stout student population. 3. The results of the survey will be used during the faculty engagement institute in summer 2006. The purpose of this phase is to give the faculty the opportunity to translate the findings of phases 1 and 2 into techniques that they can incorporate into their instructional practices to improve student engagement. 4. Faculty will be asked to implement these instructional techniques in Fall 2006 and an evaluation will be conducted to determine if there is an impact on student engagement. Both students and interviewers have been identified. The TLC Board also established a definition of Engagement: "Faculty and students who are engaged show sustained behavioral involvement in learning activities accompanied by a positive emotional tone. They select tasks at the border of their competencies, initiate action when given the opportunity, and exert intense effort and concentration in the implementation of learning tasks; they show generally positive emotions during ongoing action, including enthusiasm optimism, curiosity, and interest." In addition a number of participants of the Summer
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			2005 Engagement Institute, sponsored by Title III and coordinated by the TLC, will conduct a panel discussion on engagement practices during Professional Development week.
Develop expectations of behavior. (This will also serve as the "core values of a learning community")	Implementation Team	Spring/Summer 2006	
Obtain commitment from faculty/staff/students to the expectations, and publicize the culture of affirmation/expectation statement (obtain endorsement by Senates).	Provost working with Senates	Summer 2006	FS: The Senate has not received the charge yet.
Hold a 'student centered' in-service for the faculty/academic staff to clarify responsibilities and expectations, and share best practices	Provost	Fall 2006	
Review findings of NSSE survey and identify areas of focus	Provost working with EAC	Spring 2007	

Priority D: Outreach model

Action Plan:	Responsible:	Timeline:	Progress
Assess needs: assess quality of distance learning programs and services; assess instructor needs; assess the needs of the technical colleges; assess market learning needs	Provost	Fall 2005	Provost: Statewide needs assessment data reviewed; discussion sessions held with college, school and unit councils
Reorganize, redefine and rename Stout Solutions. Utilize the recommendations of the Stout Solutions review and the needs assessment results in step 1 in the process	Provost	Spring 2006	Provost: Models have been developed and will be shared with campus in spring 2006
Develop a proposal for better integration with the colleges and schools	Provost	May 2006	

Develop a proposal for better integration with courses and support systems	Provost	Fall 2006	
Develop a strategic plan for outreach	Provost	Fall 2006	

Priority E: Technology Infrastructure

Action Plan:	Responsible:	Timeline:	Progress
Develop a high-end technology support process to resolve technology integration issues.	CIO (LTS, TIS, TLC, academic departments)	Feb 2006	TLC: The TLC has not participated in any meetings on this topic to date. TIS: no progress as of 1/13/06. Will be addressed early in 2006
Develop technology integration "best practice" event.	TLC	Spring 2006	TLC: TLC will work on this event during the spring semester. During Professional Development week, the TLC is sponsoring three panels on using laptops in class. These panels will have approximately 8 members each. They will discuss their work and strategies for in-class use of technology, and provide "take home" sheets so that attendees will have a guide for implementing strategies themselves. In addition, the TLC will hold a workshop on Using Laptops in the Learning Process in Class. This workshop is designed to help teachers find those places in the "learning workflow" where laptops can facilitate and deepen learning and critical thinking.
Conduct a needs assessment and focus future professional development activities on areas identified on the needs assessment	Provost, LTS, TLC	Spring 2006	Provost : Discussions of this topic have been held, but are still in the exploratory stage.
Market the Stout Technology Advantage	Exec Director, University	Spring 2006	Development : No distinct progress by 1/13/06

	Relations		
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Priority F: Plan 2008

Action Plan:	Responsible:	Timeline:	Progress
Regularly assess progress towards diversity plan 2008 (every 6 months)	BPA	Jan 2006, May 2006	BPA : This document is the six-month progress report on Plan 2008
Mainstream Plan 2008 responsibilities into the organizational structure	As described in Plan 2008	As described in Plan 2008	
Coordination of diversity plan efforts across campus.	As described in Plan 2008	As described in Plan 2008	
Allocate adequate resources to implement Plan 2008.	As described in Plan 2008	As described in Plan 2008	CTEM: Hired Fred Schroedl. Suggest resourcing the Math Teaching and Learning Center and the Writing Center. Provided 1/8 release to Bob Hendricks for high school recruitment.
Infuse diversity issues into all university priorities	As described in Plan 2008	As described in Plan 2008	

Plan 2008

GOAL #1: INCREASE THE NUMBER OF WISCONSIN* HIGH SCHOOL GRADUATES OF COLOR WHO APPLY, ARE ACCEPTED, AND ENROLL AT UW-STOUT (* and Minnesota)

Implementation Plan	Responsible	Timeline	Progress
Recruit alumni from newly established groups to	Assistant Chancellor for	December 1, 2005	Development : Alumni have been identified who are being approached
assist in recruitment and retention	University Development;		to assist. Recruitment will continue throughout the spring and summer
	Executive Director for		
	Enrollment Management;		
Participate in specific recruitment activities. Expand recruitment activities at Bradley Tech (Milwaukee), tribal colleges and other partnering locations with large racial/ethnic minority populations	Dean of Students Academic Deans	Fall 2005	Provost: Fred Schroedl was hired to recruit high school and technical college students in the Milwaukee area. His office will be at Bradley Tech. CAS: Utilization of the space at Bradley Tech to help further promote Stout's programs has already been discussed in CAS Council. This spring, CAS program directors will be signing up for visits, and planning will then focus on how to best utilize this opportunity to further promote UW-Stout's programs. On Tuesday, December 20 th , CAS program directors attended a meeting with Fred Schroedl, former administrator at Bradley Tech, now working with campuses on articulation and degree completion projects. Mr. Schroedl is scheduled to meet with the CAS Council at its next meeting on Wednesday, January 25, 2006. In addition, Dr. Hollace Teuber, a Speech Communications assistant professor, is already in the process of developing a curriculum incubator proposal for a program in Communication, Culture, and Technology. In Dr. Teuber's words, this program "seeks to create a finishing degree partnered with the Tribal Colleges in our immediate locale. This would require articulation agreements with tribal colleges and partnerships." The proposal has been submitted to our campus curricular incubation project for funding. CHD: CHD program directors will meet with Fred Schroedl on

			February 14 to discuss individual and overall strategies to recruit students of color in the Southeast region of the state. CHD will host the monthly meeting of NATOW (Native American Tourism of Wisconsin) in February. Discussions continue with regard to attracting post-secondary students from Tribal communities in Wisconsin to attend UW-Stout. A proposal is being drafted to multi-cultural studies to recruit Native Americans in Minnesota, Wisconsin, Michigan, and New Mexico for the GEM major. CHD maintains a subscription to African American Golf Digest to maintain an awareness of African American issues related to the GEM program CTEM: Program Directors have met minority student prospects invited to campus by Multicultural Student Services. Program Directors have also engaged in recruitment events at targeted high schools, including Bradley Tech. Bob Hendricks recruits students in targeted high schools. Fred Schroedl will attend CTEM's spring kickoff and the first CTEM Council meeting in Spring to plan recruitment activities in the Milwaukee area. CTEM faculty and Bradley Tech's faculty will conduct a joint meeting in January, 2006 to develop recruitment activities. Ken Neuburg has been meeting with Bradley Tech staff to assist recruitment efforts. Several programs have recruitment activities/competitions involving targeted schools. The STEPS program earmarks slots for students participating in food assistance program. SOE: Met with Fred Schroedl, our Milwaukee liaison. Fred will be attending an SOE Council meeting, January 26, 2006.
Visit targeted schools; participate in athletic recruiting	Dean of Students, Executive Director of Enrollment Services	Fall 2005	SS: Have visited 98% of targeted schools; Native American schools will be visited in January (best time) Post card & telephone contact with h.s. counselors Enrollment: High schools in the Milwaukee Public School District have been identified and provided to Fred Schroedl, who will be representing UW-Stout in the Milwaukee area. A letter of introduction will be sent to these schools followed by visits to these high schools.
Produce and distribute multilingual recruitment materials, including multimedia formats,	Executive Director of Enrollment Services, Dean of	Summer 2006	SS: Multicultural SS surveyed UW system colleges: only 1 has printed materials in other than English; UW-EC has Hmong and Spanish

targeted at prospective students and parents	Students		audible files on website.
Develop articulation agreements with technical colleges, community colleges and two-year campuses in WI, MN, ND, IL, MI who traditionally enroll a high number of racial/ethnic minority students	Academic Deans	Spring 2006	CAS: UW System has granted the Permission for Entitlement to Plan the B.S. in Professional Studies; however, development of the program is currently on hold pending the outcome of other program proposals CHD: Articulation agreements are being drafted with Southwest Tech College's golf management program with the specific intent of attracting their graduates from multicultural backgrounds to UW-Stout's GEM program. Also, negotiations with Normandale Community College in Minnesota continue with CHD's Hotel, Restaurant and Tourism Management program. Nearly 30% of NCC's are students representing minority groups. CTEM: The college has numerous articulation agreements with targeted technical colleges that are updated regularly. These include MATC and WCTC. The new information and Communications Technology program with WITC and other WCTS colleges is intended to penetrate high density minority populations. The Industrial Management program is offered in both the Twin Cities and Milwaukee areas in an effort to attract minority students. SOE: The MBE program has developed an articulation agreement with Western Wisconsin Technical College. ECE program has received COBE funds to work on a seamless transition from technical college to UW-Stout. SOE is working with Barron County Campus to offer Foundations of Education via distance format from on campus class in Millennium Hall.
Implement a spring and fall campus preview day for multicultural students and their parents who have expressed interest and/or applied to the university. Minority community leaders will be included	Dean of Students	Fall 2005	SS: Will be two spring preview days—February and April; will target parents and families. Working with h.s. counselors seeking their support.

GOAL #2: ENCOURAGE PARTNERSHIPS THAT BUILD THE EDUCATIONAL PIPELINE BY REACHING CHILDREN AND THEIR PARENTS AT AN EARLIER AGE

Implementation Plan	Responsible	Timeline	Progress
Implement multicultural/race-specific pre-	Dean of Students, Chief	Summer 2006	SS: [Current term for criterion is "lunch subsidy"] Will provide
college programs, and add PC training	Information Officer		space for introduction of PC training during continuing pre-college
component to pre-college			programs.
			TIS : No progress as of 1/13/06
Develop a plan to reinstitute the Bridge	Provost	Fall 2006	
Program. The Bridge Program is a highly			
structured program based upon a philosophy of			
affirmation and learning community theory and			
paired classes that focus on addressing learning			
and study skills for academically disadvantaged			
students.			
Develop relationships with families of existing	Dean of Students	Fall 2005	SS: Pre-college, Preview Days, Gear Up all lay groundwork; parents
students of color			newsletter; Sr Banquet; website

GOAL #3: CLOSE THE GAP IN EDUCATIONAL ACHIEVEMENT BY BRINGING RETENTION AND GRADUATION RATES FOR STUDENTS OF COLOR IN LINE WITH THOSE OF THE STUDENT BODY AS A WHOLE

Implementation Plan	Responsible	Timeline	Progress
Recruit 40 racial/ethnic minority students in the Strategies for Academic Success (TRDIS-120) class. The purpose of the course is to develop study skills strategies, note taking and test-taking techniques, time management, goal setting, and textbook reading comprehension	Dean of Students	Fall 2005	SS: Completed.
Develop Academic Success Plans for first-year racial/ethnic students. The Multicultural Office would develop an assessment tool to use with incoming students to identify strengths and weaknesses and other potential barriers to academic success. This would include referrals,	Dean of Students	Fall 2005	SS: Tool ready in spring for work this summer. MSS will follow up with each student 2 nd Semester using info from first semester records. Students have been assigned to advisors for follow-up contact, general advising, and referral.

interventions, monitoring and support plans to sustain the transitional and academic success of students			
Develop and implement a pilot Summer Camp for academically disadvantaged incoming freshmen in disciplines such as Math, English and Science	Provost/Deans	Summer 2005 for Math	Provost: Under consideration for summer 2006 CAS: CAS has recently permanently hired Dr. Jeanne Foley to serve as Director of the Math TLC. One of her stated job requirements is to develop a Math Camp, so this issue will be addressed very soon. A group has already been assembled to review the development of this initiative, and is working on researching grant possibilities. CHD: CHD will provide an orientation training session for disadvantaged high school students in food science and technology. SOE: A to do.
Implement Career seminar in first year to assist racial/ethnic minority students to identify and pursue career directions compatible with abilities and interests; continuing focused contact through graduation	Dean of Students	Fall 2005	SS: Career seminar available—students referred as indicated by fit with and performance in program coursework. Staff have developed follow-up and referral program; Title III Grant provides support for these issues.
Establish faculty student mentoring programs in the colleges/school	Academic Deans	Fall 2005	CAS: In Spring 2005, the Arts and Sciences Council appointed a Campus Climate Committee to address the issues of minority faculty/staff mentoring and ensuring an open and accepting climate for all. The committee has met with Sherwood Thompson, Director of Multicultural Student Services, and will begin meeting this coming spring to prioritize development objectives and a timetable. CHD: Based on specific recommendations from the CHD multicultural forums, a select group of faculty, staff and upper division students will be assigned to at-risk students of color to assist with individual academic and social adjustment needs.
			CTEM: Hector Cruz met with CTEM council in Fall 2005 to discuss, in part, minority student/faculty mentoring. CTEM leadership attended the Minority Faculty Reception in Fall 2005 to identify minority faculty/student issues and learn more about mentoring. CTEM is well on its way to have all faculty have mentors. Sherwood Thompson,

			Multicultural Student Services, met with CTEM Council to create an awareness of mentoring services available to students. CTEM student organizations promote an inclusive and inviting environment to all students.
			SOE : Hector Cruz has been given release time in SOE to establish program.
Develop strategies that would engage sophomores, juniors and seniors to assist with academic achievement	Dean of Students	Fall 2005	SS: Follow-up contact; reviewing progress toward degree. Intentional engagement by staff with individual students.

GOAL #4: INCREASE THE AMOUNT OF FINANCIAL AID AVAILABLE TO NEEDY STUDENTS AND REDUCE THEIR RELIANCE ON LOANS

Implementation Plan	Responsible	Timeline	Progress
Identify current scholarships restricted for minority students, identify scholarships which could be used to support minority students, and identify new scholarship donors for minority scholarships	Assistant Chancellor for University Development	July 15, 2005	Development : Current minority scholarships have been identified and new moneys have been placed to create \$30k in new minority scholarships. Several proposals are in various stages to solicit additional scholarship money for minority students including for Project Lead The Way in Tech Ed and the GEM Program.
Identify scholarship donor prospects to solicit them for additional gifts in support of minority scholarships	Assistant Chancellor for University Development	December 1, 2005	Development : Prospects have been and continue to be identified to be solicited for minority scholarships. Solicitations have begun and will continue throughout the coming year and beyond.
Promote scholarships to potential, admitted, and continuing minority students through multicultural affairs, admissions, and the colleges	Executive Director of Enrollment Services	September 1, 2005	Enrollment : Completed. Twenty (20) \$1000 scholarships were awarded to new incoming students for Fall 2005.
Provide the names of minority students to multicultural student services to encourage scholarship applications	Executive Director of Enrollment Services	Fall 2005	Enrollment : Completed. Ten (10) \$1000 scholarships were awarded to continuing multicultural students.

GOAL #5: INCREASE THE NUMBER OF FACULTY, ACADEMIC STAFF, CLASSIFIED STAFF AND ADMINISTRATORS OF COLOR SO THAT THEY ARE REPRESENTED AT UW-STOUT IN PROPORTION TO THEIR CURRENT AVAILABILITY IN RELEVANT JOB POOLS. IN ADDITION, WORK TO INCREASE THEIR FUTURE AVAILABILITY AS POTENTIAL EMPLOYEES

Implementation Plan	Responsible	Timeline	Progress
Develop and implement a campus wide mentoring program for racial/ethnic minority faculty and staff.	Assistant Vice Chancellor - ASA	Fall 2005	Provost : This has been planned and will be implemented in Spring Semester 2006.
Train a team of faculty/staff to address the issues on racial/ethnic bias when conducting recruitment searches by sending teams to a train the trainer workshop.	Affirmative Action Officer	Spring/Summer 2005	EE/AA : A team of 3 people attended a WISELI (Women in Science & Engineering Leadership Institute) workshop in Madison, June 2005. All EO search committees receive training and the research on bias and assumptions has been incorporated into the training sessions. Copies of "Guidelines on Reviewing Applicants", by the WISELI group, have been purchased and all committee members receive a copy for their group and individual use.
Provide Career Exploration Program for high school students. The nine-week program is designed to give minority high school students an opportunity to work with the units in the ASLS division. One of the goals of the program is to have the student apply for a job at UW-Stout in the future.	Vice Chancellor for ASLS	August 2005	ASLS: In June 2005 five minority high school students began the ASLS Career Exploration Program. During the nine week program, the participants worked 20 hours a week. Ela Xiong worked in the Physical Plant Administration office. Xay Vang rotated between the following offices: Budget, Planning & Analysis, Human Resources, Police & Parking Services, and the Vice Chancellor's Office. This was Xay's second year participating in the program. Another second year participant, Mai Nhia Vue, worked in Business & Financial Services at the cashier's window. Shoua Vang worked with engineers in the Physical Plant department and also worked in the grounds department. Toua Xiong, who enjoyed maintenance and custodial services, worked in the Student life Services unit.
Develop and fund a Chancellor's Leadership Development Program for Minorities.	Chancellor, Provost	2005-06	Provost : This will be an administrative internship. The job description is currently being developed and program will begin in fall 2006.

GOAL #6: FOSTER INSTITUTIONAL ENVIRONMENTS AND COURSE DEVELOPMENT THAT ENHANCE LEARNING AND A RESPECT FOR RACIAL AND ETHNIC DIVERSITY

Implementation Plan	Responsible	Timeline	Progress
Address the needs of students with remedial and	CAS Dean	Fall 2005	CAS: The Math TLC has served over 1000 students since it began

entry level math and English skills through the Math Teaching and Learning Center and the Writing Center for those students who need assistance			operations in 2004. Failure rates have been cut by nearly 50% in the remedial Math 010 course and by over 30% in the entry level Math 110 course. Daily homework completion rates now average over 90% with an average score of 87%, thanks to the introduction of short lectures in a specially-outfitted classroom, followed by daily, computer-graded homework assignments with both online and in-class learning aids. The new tutoring lab directly adjacent to the Math TLC classroom is averaging over 150 visits per week, or more than 2000 per semester. The lab is staffed 47 hours a week by specially trained Math 010/110 undergraduate tutors funded through Access To Learning fees and by faculty and academic staff instructors who hold a portion of their regular office hours in the lab. The UW-Stout Writing Center opened its doors for business on September 26, 2005. In its 45 days of operation during the fall
			semester, its tutors conducted 275 tutorials. Of the 275, 165 tutorials were freshman writers; therefore, thus far, 60% of its clients have been freshmen, most of whom sought assistance with English 090, 101, or 102. Also encouraging is that 45% of freshmen who visited the Writing Center were return clients who established positive working relationships with individual tutors. Many ESL writers especially established strong connections with individual tutors and often scheduled regular weekly appointments; in fact, ESL clients comprised 10% of all tutorials in their first semester of business.
			In addition to conducting face-to-face tutorials, in their first 45 days of operation, Writing Center staff members completed 30 promotional class visits to English 090, 101, 102, and 112 sections; through these visits they were able to advertise their services to over 900 students, many of whom later scheduled appointments. Several freshmen composition instructors commented that they saw marked improvements in the writing of their students who visited the Center. Therefore, while serving all students in the university, the Writing Center is especially supportive of instruction to remedial/entry-level writers and students from diverse ethnic/racial backgrounds.
Plan and implement alumni events that are targeted	Assistant Chancellor for	September 30,	Development : The first Black Alumni reunion is being planned and
and publicized for racial/ethnic minority alumni	University Development	2005	will be a part of Homecoming in 2006. Work is also progressing to

			create a Black Alumni group as well as other minority populations of alumni.
Create new programs/workshops for students: • An "inter-group dialog" program for students • A workshop addressing issues of race within Police and Parking Services • Program addressing health issues for students of color • Campus-wide program to learn about racial groups • Residential living/learning environment where students are committed to living in a diverse community	Assistant Vice Chancellor for ASLS	May 12, 2006	ASLS: Opened Diversity Awareness Center in the Memorial Student Center. The Diversity Awareness Center is developing and implementing programs "Intergroup Dialogue" and a campus-wide collaborative program scheduled for February on White Privilege. Director of Multicultural Affairs gave presentation to Student Health Services staff which will enable them to develop a program. Established 3 diversity floors in 3 residence halls.
Offer a series of food items/meals in the dining halls featuring various cultures and ethnicities	Assistant Vice Chancellor for ASLS	May 12, 2006	ASLS: On October 26 th Students Participating in Recognizing Indian Tribe at Stout (SPIRITS) and University Dining Service offered the following ethnic foods to diners at the Commons Dining Hall. Native wild rice, Oneida Corn Soup, Buffalo Stew, Fry bread, Herbal teas: Indian Luv Tea & Forever Fruit, both All Nations Blends. Some of the foods were purchased from the Oneida tribal retail outlet. Materials explaining the items served and their relationship to the Native American background were provided and SPIRITS members were on hand to answer questions.
Assist all faculty and instructional staff in developing technical resources for ethnic studies courses and promoting diversity in specific courses and programs	Director of Learning Technology Services	Spring 2005	LTS: Learning Technology Services sponsored a "Diversity at a Distance" project to help instructors and their students connect to other students, instructors, and presenters using current videoconference capabilities. The purpose of the project was to assist instructors in meeting goals of the 2008 Diversity Plan, by providing connections during the Spring 06 semester to diverse populations or presenters through the use of available technology. This pilot project offered to pay connection costs through the use of Nakatani funds. • Global Perspective and Ethnic Studies instructors were sent individual emails with information about the project and an application • Advertised through the Daily Email; notice was included from

			 October 26 through November 9 Follow-up emails were sent to Department Chairs, Program Directors, Deans Met with the minority faculty and staff network to present and discuss the project (Hector Cruz, Richard Tafalla, Holly Teuber, Ilse Hartung, Ray Rivera, etc.) and offered to continue the project past the spring 2006 semester if there was enough interest.
Review the ethnic studies graduation requirement to insure inclusion and exposure to racial diversity in the classroom curriculum and environment	Provost and Faculty Senate	Spring 2006	FS : The CIC has the ethnic studies sub-committee reviewing this, but has not issued a report yet.

Tools to Achieve these Plan 2008 Goals

Tool	Goal	Responsible	Progress
Expand existing databases to include minority data	1	Foundation office	Development : Minority data is being captured and included on the database and will continue. Minority status of all new alumni is being captured directly from student records.
Modify the portal to deliberately encompass minority activities	1	Chief Information Officer	
Establish a series of informational sessions with Minnesota and Wisconsin school counselors	1	Dean of Students	SS: Done and on-going
Conduct focus groups with racial/ethnic minority students/faculty/staff and white students/faculty/ staff	3	Deans and College Councils (BPA as resource)	CAS: CAS will be looking into a process for addressing this need. CHD: All racial/ethnic minority students in CHD are being invited to an open listening forum. The initial forum will be an informal luncheon gathering that will allow for discussion about overall treatment by CHD faculty and other personnel. Restructuring our advisement assignments may be an outcome of these planned forums. However, broader issues regarding overall treatment may disclose other changes that need to be made. SOE: SOE sponsored a workshop for faculty, staff and students with Hector Cruz as leader.
Make special focus during Orientation, Registration, and First Year Experience to develop sense of direction, ownership and path to success and diversity	3	Dean of Students	SS: Staff present during registration and orientation; diversity experience as part of program in residence halls

Conduct a diversity survey every two years for ASLS units	5	Vice Chancellor ASLS	ASLS : The diversity survey will be conducted in the spring 2006.
Support existing racial/ethnic minority faculty/staff group with a senior faculty liaison to the Chancellor	5	Chancellor	Chancellor: Minority Faculty & Staff Liaison appointed August 2005
Establish a university-wide climate committee that is thinking, talking, and visioning about diversity related activities at UW-Stout	6	Chancellor	Chancellor: Minority Faculty & Staff Network group established. Chair of this group, as well as Minority Liaison participated in 2005 CAC summer retreat.
Establish minority alumni groups and create alumni group boards who will work with the Alumni Office	6	Assistant Chancellor for University Development	Development : Black Alumni group is in the process of forming and others will follow based on the experiences gained from the first group.
Conduct a university-wide climate assessment survey	6	Chancellor (BPA as resource)	
Establish a mechanism to periodically assess and address the off- campus climate for minorities	6	Executive Director of University Relations, Dean of Students	Development: No progress has been made as of 1/13/06
Use our technology advantage to strengthen connections with off-campus populations	6	Assistant Chancellor for Assessment and Continuous Improvement, Chief Information Officer	Provost: Several distance learning projects in progress 1. Stout offered 84 fully online sections of courses through Learn@UW-Stout 2. Stout connected Matt Livesey's Technical Writing class with a class of students in Paris, via videoconference technology. The purpose: Students at Stout wrote instruction manuals which were then translated into French by the Parisian students, and the class studied the difficulties of translation and the necessity for global awareness when writing such documents. 3. The videoconferencing distance education rooms were used for the Technology Management Graduate program and the Industrial Management Undergraduate program. Courses for these programs have included: Financial Managerial Accounting, Organizational Development, Six Sigma Quality Improvement Methods, Quality Tools, Production & Inventory Control, Seminar in Industrial Operation, Quality Assurance Practicum, Organizational Leadership, Organizational Research Methods, Project Management, and Safety/Loss Control 4. Stout also offers approximately 11 semester courses which occur mostly in the evenings utilizing the video- conferencing distance education rooms.
Examine reports and data provided to insure they include minority data and segmentation	7	Executive Director of Enrollment Services and Executive Director of Business and Finance	Enrollment: Completed.

Action Plan Gaps

Recommendations/ Gaps/Follow-up	Source Implementation Team, University Priority, Other	Charged to Position Person Team	Timeline When is it due?	Progress
EM: Overall enrollment target.	Retreat	Chancellor	September, 2005	Chancellor: 2006 freshmen enrollment target discussed & established at 10/3/05 CAC meeting. 2006 enrollment planning document submitted to system Nov. 2004. Enrollment Targets for Fall 2006, see Attachment 2
EM: Segments targets.	Retreat	Provost	September, 2005	Provost : Completed. See Attachment 2
EM: Declaration of Major	Chancellor	Provost working with Senates	May, 2006	
Academic Plan: Needs updating with timeline for program development, approval, etc. (5-year plan)	UP: Restructure for E&E	Provost	December, 2005	Provost: Completed and on the Provost's web site www.uwstout.edu /provost/currhb/accplan.htm
Academic Plan: Need benchmarks and/or criteria for programs/concentrations/specializations/minors/professional development certificates to be revitalized, phased out or downsized. (Life Cycle Planning)	Imp Team #3	Provost	May, 2006	
Academic Plan: Align resources with program needs. Develop reallocation system for positions and budget.	UP: Restructure for E&E Imp Team #9 and #10	Provost	December, 2005	Provost : In progress; 2 positions being reallocated from SOE
Academic Plan: Expand our program array by reclassifying designated concentrations and specializations as majors within existing degrees	Imp Team #2	Provost	May, 2006	
Academic Plan: WTCS Degree – B.S. in Professional Studies	Imp Team #1	Dean Murphy	Follow-Up	CAS: Permission to plan

Recommendations/ Gaps/Follow-up	Source Implementation Team, University Priority, Other	Charged toPositionPersonTeam	Timeline When is it due?	Progress
				has been granted for this potential program; however, Phase II has been placed on hold.
Academic Plan: Nanotechnology Action Plan Implementation	Imp Team #4	Dean Murphy Dean Meyer	Follow-Up	CAS: The Nanoscience concentration was approved by the APSCI program committee. This will be submitted to CAS in Spring of 2006. Also, a curricular incubation granted was funded for Rajiv Asthana, Steve Nold, and Forrest Schultz to develop the four new nano courses for the concentration. A draft plan for CVTC articulation has been developed and submitted to CVTC for review.
				CTEM: Ad Hoc Nano Committee assisted in writing a regional "white paper" on nanotechnology. Nanotechnology content will be added to Applied Science, Engineering Technology, and Packaging Programs. White paper identified other related program growth areas needed including Polymer

Recommendations/ Gaps/Follow-up	Source Implementation Team, University Priority, Other	Charged toPositionPersonTeam	Timeline When is it due?	Progress
				Engineering and Computer Engineering. Changes to Applied Science program will be resources through the Curriculum Incubation Center.
IT: TIS/LTS/Library Technology Reporting Structure	Consultants' Report	Chancellor	September, 2006	Chancellor: Completed
11: 115/L15/Library Technology Reporting Structure	Consultants Report	Chancenor	September, 2000	January 2005 (Library not included at this time).
IT: CIO Position Description and Desired Characteristics	Consultants' Report	Chancellor	September, 2005	Chancellor: Search conducted, failed search announced
IT: Information Technology Strategic Plan	Consultants' Report	CIO	May, 2006	TIS: Updated 1/13/06. See IT Plan section of this document.
IT: Improve Technical Support (Align workload with Academic Calendar)	Imp Team #7, Outcome 3	CIO	Follow-Up	TIS : No progress as of 1/13/06
IT: Improve the Programming Priority Process	Imp Team #7, Outcome 3	CIO	December, 2005	TIS : No progress as of 1/13/06
IT: Eliminate a Course Management System	Imp Team #7, Outcome 3; Consultant's Report	CIO	January, 2006	TIS: E-scholar course delivery is being phased out to D2L. D2L was selected as the course delivery tool of the future. The courses now presented with e-scholar are being converted with a read only mode starting Fall 2006.
IT: Routine Maintenance Schedule for Desktops/Laptops	Imp Team #7, Outcome 3	CIO	Follow-Up	TIS : No progress as of 1/13/06

Recommendations/ Gaps/Follow-up	Source Implementation Team, University Priority, Other	Charged to Position Person Team	Timeline When is it due?	Progress
IT: Improve Wireless Connectivity	Imp Team #7, Outcome 3	CIO	Follow-Up	TIS: Completed. Entire wireless network has been replaced with new 802.11g access points that can provide up to 54Mbps speeds. There are still a few areas to improve which are being addressed as reported by faculty, staff and students.
IT: Establish Advisory Board/CIO engaged with Provost's Council	Imp Team #7, Outcome 3	CIO	September, 2005	TIS: Completed. Advisory committee has been formed and has met a few times primarily going over the IT Plan as it exists today. A web page is being developed to publish documents and minutes of the meetings.
IT: Review Labs – Convert to Laptop as Appropriate	Imp Team #7, Outcome 3	Provost	May, 2006	
IT: Conduct an Assessment of Services & Operations	Imp Team #7, Outcome 3	CIO	May, 2006	TIS: No progress as of 1/13/06.
Mark The state of	IID D C FOF		D 1 2007	T II 4 T
Marketing: To students who have dropped out to come back and finish their degree.	UP: Restructure for E&E	Executive Director of Enrollment Services	December, 2005	Enrollment: It was determined that this would not be an effective use of resources at this time.
Marketing: Increase scholarships	UP: STA	Assistant Chancellor of University Development	Follow-Up	Development : Scholarships have increased and will continue to increase

Recommendations/ Gaps/Follow-up	Source Implementation Team, University Priority, Other	Charged to Position Person Team	Timeline When is it due?	Progress
Marketing: Implementation of the Marketing Plan (Consultant's work – Phase 2 & 3)	Imp Team #10 and #11	Executive Director of University Relations	May, 2006	Development : The RFP for phase 2 and 3 are ready to be sent out and the CAC will be asked to consider funding.
Marketing: Admissions Genie Software	Imp Team #5	Executive Director of University Relations	September, 2005	Development: Admissions Genie software is installed and is being used. More work continues on the implementation. Enrollment: The Admissions Genie website went LIVE December 2005.
Marketing: Print Media/Need coordinated, integrated plan across campus.	Imp Team #5	Executive Director of University Relations	May, 2006	Development : Media plan has been developed and presented to the Chancellor.
Marketing: Alumni Utilization (1) e-mail addresses; (2) alumni profiles; (3) infrastructure to utilize alumni.	Imp Team #5	Assistant Chancellor of University Development	May, 2006	Development: Alumni e-mail addresses are being rolled out and will be completed by May '06. Alumni profiles have not been developed. The infrastructure is in process with some progress.
Learning Community: Re-examine general education classes and requirements.	UP: LC	Faculty Senate	May, 2006	FS: The General Education Committee has reviewed the General Education Objectives and is working on the next steps.

Recommendations/ Gaps/Follow-up	Source Implementation Team, University Priority, Other	Charged to Position Person Team	Timeline When is it due?	Progress
Learning Community: Develop a freshmen attendance policy.	UP: LC	Faculty Senate	May, 2006	FS: The Educational Activities Committee has reviewed this. They decided that a freshman attendance policy is not a reasonable or enforceable policy. Instructors should be encouraged, but could not be forced to have an attendance policy.
Learning Community: First Year Experience	Imp Team #8	Provost Vice Chancellor	Follow-Up	Provost : In progress. See Attachment 1
Learning Community: Predictive Modeling for Retention	Imp Team #10	Dean of Students	Follow Up	Removed from list
Structure: Assess the academic and administrative structures to see if the current organization aligns with an expanded program array, builds on our unique mission and maximizes our technology advantage.	Imp Team #2	Chancellor	New University Priority contains pilot.	Chancellor: Model presented to Faculty Senate was unacceptable to Senate membership.
Structure: All-University Level Advisory Board	Imp Team #6	Chancellor	May, 2006	Chancellor: External Advisory Council established. First on-campus meeting held 12/6/05.

KEY:

Development: Updates from Bob Heuermann

Provost: Updates from Julie Furst-Bowe

CAS: Updates from John Murphy CHD: Updates from John Wesolek CTEM: Updates from Bob Meyer SOE: Updates from Judy Jax SS: Updates from Pinckney Hall

Enrollment: Updates from Cindy Gilberts

TIS: Updates from Doug Wahl EO/AA: Updates from Donna Weber ASLS: Updates from Diane Moen LTS: Updates from Nicholle Stone FS: Updates from Steve Schlough

Chancellor: Updates from the Chancellor **BPA**: Updates from Meridith Wentz

First Year Experience Fall 2005 Update as of 1/06

I. Impetus for Change

University Focus 2010 Implementation Team 8

<u>Charge</u>: Design a first year experienced that creates a freshmen learning community supported by faculty, student services, and residence life.

<u>Outcome</u>: All first year students will live on the south campus and have an academically intensive residence hall experience designed to increase student success and retention.

NSSE study

II. Administrative Support

Sponsor of Implementation Team
 Proyect India Furet Pays and Vice Chanceller Dia

Provost Julie Furst-Bowe and Vice Chancellor Diane Moen

III. Leadership Team that Includes both academic, student affairs, and student life services – Joan Thomas, Chair

IV. Shared vision and comprehensive view

- Merging of FYE and Living Learning community
- o Program for all freshmen

V. Year one - Fall 2005

Move in Day and New Student Fall Orientation

<u>Faculty/staff involvement</u> – Housing & Residence Life recruited 14 instructional faculty to assist with move-in activities. They met and talked with families in the parking lots while students were waiting to unload their cars.

<u>Your New Reality Workshop</u>, a peer lead discussion on alcohol, healthy relationship and diversity. Campus Violence Prevention Program passed out wristbands.

Communication with parents

Housing & Residence Life sent a summer postcard to parents regarding college transition and an invitation to a parent session on move-in day, including introductions to the hall director & the advisor.

Parent email addresses collected for future communications – two email updates sent from DOS office.

<u>Diversity</u> built in of Your New Reality program. Multicultural students, who have been previously personally contacted upon their acceptance to Stout, will be invited to attend a lunch meeting on registration days.

Residence Hall Activities

All first year students were housed on the south end of campus, by college, and advisors were assigned to specific residence halls.

<u>House Calls program - faculty and staff were invited into the residence halls</u> each month to walk through the buildings, meet and talk with residents, and distribute cookies (provided by University Dining Services). Participation in this event included student organizations, service offices, counseling center staff, and college deans.

<u>Increased collaboration</u> between Student Services and Housing & Residence Life. Monthly meetings between hall directors and first year advisors were held to discuss student issues and updates.

Budget, Planning and Analysis

<u>Community Development Model</u> – this model, developed by Housing & Residence Life in 2004, became a springboard for a collaborative First Year Experience poster series between H&RL and the Advisement Center. The "Responsibility-Ownership-Civility" emphasis of this model fits well within the FYE experience and focuses on self-management, conflict resolution, and respect. The Counseling Center is also planning some initiatives using this model.

<u>Outreach Duty</u> – during the first 8 weeks, the Resident Advisors (RAs) performed intense duty rounds every night where they visibly engaged students in conversation and discussions, hosted group activities, helped residents connect with each other, and assisted student in adjusting to college life.

<u>Hall Events Committees</u> – the residence hall student governance structure was reorganized to better accommodate the millennial generation of first year students. It provided opportunities for students to create their hall constitution with more flexible, less specific roles, to involve more students in the governance process, and focus on developing strong residence hall communities. <u>Concern Reports</u> – staff wrote reports when they became aware of resident concerns (such as roommate conflicts, death in the family, personal problems, etc.) which were then shared between hall staff and the academic advisor.

<u>RA Dialogs</u> – RAs completed extensive one-on-one interviews with all of the residents on their floor to help them gauge the student's transition from high school and refer students to appropriate campus resources.

<u>Family contact</u> – each Hall Director sent a letter and a "First Year Adjustment Quiz" (and the answers to the quiz) to the family of each of their residents to help parents talk with their students about their adjustment to UW-Stout.

Advisement

<u>First Year Advisors</u> held regular office hours in the residence halls and have been cross-trained as generalist to better assist all students. First Year Advisors collaborated with residence hall staff to share information relative to student concerns and issues and to coordinate initiatives and events.

- First year advisors are spending afternoons in residence halls
- Excellent attendance on Advisement Day

<u>First Year Mentors</u> (27) have been hired, trained, and supervised by First Year Advisors. There are four mentors per residence hall working 8-10 hours/wk. Primary responsibilities include formation of study groups, serving as campus resource, providing upper-class role modeling for academic/civic excellence, attending campus activities with students, working with residence hall staff and advisors regarding student concerns and issues.

- Supported attendance to career conference
- Formed study groups
- · Collaborated with residence hall staff
- Staffed table in price commons prior to Advisement Day
- Time management/study skills
- Cultural events
- Policy and procedure information

Career Exploration Class taught as a weekend seminar hybrid course using the Student Success Plan online.

Two weekend seminar courses: Oct 8 & 9 and Nov 11 & 12

- Using hybrid format online assessments/tools/quizzes w/classroom instruction
- Two sections for spring 2006 offered two days a week for 4 weeks

<u>Early Alert</u> - All instructors of first year students were asked to participate in the early alert process to assist in identifying students demonstrating behavior incongruent with academic success including attendance and performance concerns.

Faculty/Staff

Art Living/Learning Community

Twenty four art students from the Hanson/Keith residence hall were selected to participate in a living learning community linking three art courses and an English 101 class. Four students from each art concentration make up the community. Student live and learn with other students who are interested in art and will participate in art related activities, visit galleries or other art related events, and benefit from increased interaction with faculty who collaborate across the curriculum to enhance the learning process.

- 25 students all in HKMC (Hansen, Keith, Milnes, Chinnock Hall)
- ENGL 101, ARTH 223, ART 101, ART 201
- Peer Mentor
- Gallery/Museum trip
- Art Crawls
- Studio hours
- Early a.m. breakfast
- January professional development
- Weekly meetings with staff and department chair
- Faculty stipend

Two students have left the cohort: one changed major and one is transferring. Two other students have submitted requests asking to participate.

Faculty Engagement

Proposals will be encouraged for faculty initiatives in collaboration with the residence halls. Activities will have a stipend incentive for instructor along with materials and other costs supported by residence life.

Service learning projects
Discussion groups and seminars
Experiential learning outside classroom
Field trips
Demonstrations

Into the book

RA's and Orientation Leaders were given a copy book and a study guide. Student staff was expected to read book and to integrate it into conversation, activities, and events.

<u>Early alert for freshmen courses</u> – increased support from instructors of freshmen block courses to identify attendance, behavior, or performance concerns early in the semester.

Involvement and Leadership

<u>Diversity Resource Center</u> – Opening fall 2005. Catalogued and shelved resources, training materials, study areas, research assistance, reading areas, multimedia materials with preview capability.

<u>Professional Organization Fair</u> – The Stout Student Association and Involvement and Leadership Center held a professional organization fair in the Price Commons to provide information to first year students about club and career opportunities. Event attendance is encouraged by residence halls staff and peer mentors.

Implementation of in-hall Professional Student Organization recruitment program.

Workshops and programming

- Sexual assault prevention
- o Alcohol
- Mental health (relationships, depression, etc wave)
- Diversity & Issue dialogues

VI. Assessment – 2005/2006

- Learning outcomes
- o Student satisfaction
- o Engagement
- o Retention
- Time to degree
- o Involvement in campus and community activities

VII. Budget

- o Peer Mentors
- o Faculty Stipends
- o Advisor technology support for residence hall offices
- o Professional Development
 - i. Attend National Summer Institute on Learning Communities in Evergreen State College Application postmark 11/18/05
 - ii. Video Conference Housing as a Nexus for First Year Student Success and Retention by Gene Luna, Assoc. VP for Student Affair and Jimmie Gahagan, Asst. Director of Residential Learning Initiatives, Univ. South Carolina.

VIII. Year Two – 2006/2007

Discussions include:

First Year Seminar Course

- Incorporated in Intro Courses and linked to learning community cluster
- Learning Community infrastructure
 - Offer a variety of learning communities for student to choose from. Some considerations include: honors, ASPIRE, arts, transition programs, disciplinary programs. Students would choose to participate. Faculty/staff would define the curricular arena to support critical thinking, relationships between disciplinary bodies of knowledge, and enhancement of student engagement and learning in and outside the classroom.
- o Online Student Success Plan for Career Development (piloted in 2005 fall with undecided transfer students
- o Senior Capstone Experience in conjunction with FYE
- o Collaboration of Service Learning Initiatives
- o Professional Development regarding Living/Learning Communities
- o Common calendar for academic, professional, social, and cultural and service initiatives

Attachment 2

Enrollment Targets for Fall 2006 Including Student Segments and Customized Instruction

New Freshmen	1,600
Continuing Students	5,135
Transfers/Reentries	751
Graduate Students	575
International Students	120
Non-Residents (excluding Minnesota and International)	200
Customized Instruction Targets for Fall 2006	
MS Career and Technical Education BS Career and Technical Education MS Education Online Professional Development Graduate Courses Reading Teacher Certification Special Education Certification	25 50 25 730 20 20
CTEM BS Information and Communications Technology BS Industrial Management MS Training and Development MS Management Technology	25 217 70 55
CHD MS Hospitality and Tourism MS Vocational Rehabilitation	6 22

Curricular Incubation Center Proposals Approved

Bioinformatics (Pickart, Nold, Deckelman, Miller-Rodeberg)

Outcomes: Interdisciplinary collaboration (math, biology chemistry), development of an introductory course, development of a two-semester capstone course, curricular infusion, industrial outreach

Recommended funding: \$25,000

Information and Communications Technology (Schlough, Bogner, Sveum)*

Outcomes: New course development, adapting courses for distance learning, WTCS

degree completion initiative Recommended funding: \$20,000

Nanotechnology (Schultz, Nold, Asthana)*

Outcomes: Interdisciplinary collaboration (biology, chemistry, engineering), development

of 4 courses, WTCS degree completion initiative

Recommended funding: \$15,000

Interactive Digital Environments (Barfoot, Johnston)

Outcomes: Interdisciplinary collaboration (art, computer science), development of a new

degree program in this area

Recommended funding: \$12,000

Electrical and Computer Engineering (Olson, Heimdahl)

Outcomes: New BS Program Development

Recommended funding: \$15,000

Plastics and Polymer Engineering (Heimdahl)

Outcomes: New BS Program Development

Recommended funding: \$15,000 – Bob Meyer indicates he will provide additional

funding

Cognitive Neiroscience (Tafalla, Budd, Donnelly, Parsons, Hopp, Kapus)*

Outcomes: Interdisciplinary collaboration (psychology, biology, physics and philosophy),

development of a minor, courses in this area, articulation agreements

Recommended funding: \$15,000

Science and Technology Education (McAlister, McCullough)

Outcomes: new teacher certification program in this area

Recommended funding: \$10,000